

**MEMORANDUM**

schools was completed on time and only about one-half of the project contingencies were expended.

Design teams are hard at work on the IP15 program. Work at 8 schools with a budget of \$12.5 million is planned, along with additional Science Classrooms and ADA upgrades (\$2.6 million) at an additional 19 locations.

Staff also reported on progress on the excellent recommendations made by the Performance Auditors. Work on several has been completed, and we will continue to monitor. We will meet again with the auditors next week to discuss issues for their next round of assessment.

## **Current Issues**

*Schedules.* Staff has continued to provide detail and transparency on each of the project schedules, and the format used has proved to be very helpful to us. Again, we appreciate staff's responsiveness to our requests in this regard.

Both Roosevelt and Franklin designs are significantly behind the Baseline Schedule, as reflected by the "red" report at the schematic design level in staff's Balanced Scorecard. These delays have many causes, including changes in school capacity requirements, the extensive public outreach and involvement processes, and discussions over the "additional criteria".

Franklin's design development phase is now complete, and the first construction bid package is planned for late January. Contractor mobilization has slipped from March to June; this doesn't cause too much concern, however, since the work that could have been accomplished before school's out was limited. We look forward to seeing a more detailed construction schedule (including permitting) that, we hope, will minimize the early negative schedule impacts that have been suffered.

Design development at Roosevelt is further behind, and the first bid package is set for early March. However, a phased permitting process is planned to generally maintain the original construction start date. Meetings with the City have caused the team to revise the original phasing plan due to occupancy concerns. This, along with additional enrollment at the school, will require temporary facilities to be necessary. The plan calls for Phase 1 (new Gym/Classroom Wing/Theater/Renovated Building for New Arts & Media Center) to be complete for school opening in 2016, and Phase 2 (full renovation of Main Building) will be complete for 2017 opening. Sitework and demolition will continue into the fall of 2017.

Again, we look forward to seeing more detailed construction phasing schedules (including permitting).

Work on the fire alarm system at Marshall is running behind the original schedule

million, representing 9% of total payments. Contractors still lag behind, a result of the fact that all work to date has been awarded on a low bid basis with only aspirational goals applied. We continue to expect this percentage to increase as the high school work gets under way.

In total, consultants are meeting the District's 18% goal, which is certainly impressive. However, a drill-down shows that there is certainly room for further improvement. All of the IP work has exceeded the goal, but the other individual projects are falling short at this point. We will continue to remind staff that each of those consultant teams were evaluated and partly selected on their commitment to meeting the goals, so we expect improved performance.

*Other.* During the almost two years into the bond program, the BAC has worked hard to report on areas that have seemed to be most important to the Board. Inevitably, those have largely been focused on work scope, schedule, and budget objectives.

We were reminded through public testimony during our meeting, however, that our charter is broader, and we agree that more attention to other areas is appropriate. We have some concerns, though perhaps not the same, about the effectiveness of